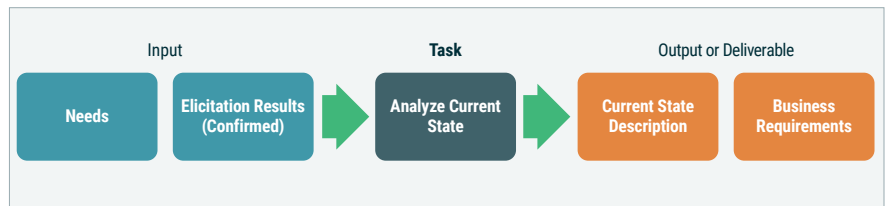# Analyze Current State

Reference (Guidelines and Tools)

The following resources, if they exist, can be used to transform inputs into outputs:

- Business analysis approach
- Enterprise limitation
- Organizational strategy
- Solution limitation
- Solution performance goals
- Solution performance measures
- Stakeholder analysis results

Task Inputs and Outputs

Input		Task	Output or Deliverable	
Needs	Elicitation Results (Confirmed)	Analyze Current State	Current State Description	Business Requirements

Purpose or Need

To understand why an enterprise needs to change some aspect of how it operates and what would be directly or indirectly affected by the change.

Value

Understanding the current state helps determine the extent of the change needed.

Solution

Clearly defined business need and gained understanding of the enterprise's current state.

Techniques

Frequently used techniques:

- Benchmarking and market analysis
- Business capability analysis
- Document analysis
- Interviews
- SWOT analysis

Refer to the *BABOK Guide* for the complete list of techniques.

Stakeholder

Typically involves sponsors, subject matter experts, operational support, regulators, and any additional stakeholders identified.

Description of Change

This task enables understanding of the business need and how it relates to the way the enterprise functions. It sets a baseline and context for change.

Consider...

This is often an important consideration for many initiatives.

Example: Consider a data warehouse implementation where high-level conceptual data models are used to map the current state of corporate information, identify information silos, and assess their related problems or opportunities.

See *BABOK Guide* – 11.2 The Business Intelligence Perspective

Certifications: ECBA, CCBA, CBAP – Refer to the *BABOK Guide* for study purposes

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